

**Table A-1  
Millcreek  
Historic and Projected Revenue Requirement**

Assumed Annual Rate of Inflation: 3.0%

	Estimated	Estimated	Budgeted	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
Item	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
<u>Administration</u>	<u>\$359,106</u>	<u>\$359,106</u>	<u>\$819,933</u>	<u>\$846,784</u>	<u>\$874,519</u>	<u>\$903,168</u>	<u>\$932,761</u>	<u>\$963,329</u>	<u>\$994,904</u>	<u>\$1,027,521</u>	<u>\$1,061,212</u>	<u>\$1,096,015</u>
Director/Designee	\$30,120	\$30,120	\$30,120	\$31,024	\$31,954	\$32,913	\$33,900	\$34,917	\$35,965	\$37,044	\$38,155	\$39,300
Administration	\$10,336	\$10,336	\$12,403	\$12,775	\$13,159	\$13,553	\$13,960	\$14,379	\$14,810	\$15,254	\$15,712	\$16,183
SW Engineer	\$174,950	\$174,950	\$174,950	\$180,199	\$185,604	\$191,173	\$196,908	\$202,815	\$208,899	\$215,166	\$221,621	\$228,270
SW Lead Inspector	\$143,700	\$143,700	\$143,700	\$148,011	\$152,451	\$157,025	\$161,736	\$166,588	\$171,585	\$176,733	\$182,035	\$187,496
SW Inspector	\$0	\$0	\$120,100	\$124,304	\$128,654	\$133,157	\$137,818	\$142,641	\$147,634	\$152,801	\$158,149	\$163,684
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Rocky Mountain Power Billing Contract	\$0	\$0	\$90,000	\$93,150	\$96,410	\$99,785	\$103,277	\$106,892	\$110,633	\$114,505	\$118,513	\$122,661
Billing Specialist			\$120,360	\$124,573	\$128,933	\$133,445	\$138,116	\$142,950	\$147,953	\$153,132	\$158,491	\$164,038
Storm Water Coalition			\$8,200	\$8,446	\$8,699	\$8,960	\$9,229	\$9,506	\$9,791	\$10,085	\$10,388	\$10,699
<u>Operations</u>	<u>\$384,000</u>	<u>\$384,000</u>	<u>\$747,763</u>	<u>\$746,956</u>	<u>\$758,409</u>	<u>\$778,708</u>	<u>\$805,244</u>	<u>\$832,687</u>	<u>\$861,070</u>	<u>\$890,423</u>	<u>\$920,781</u>	<u>\$952,178</u>
Operations Lead			\$76,704	\$103,655	\$132,154	\$162,270	\$167,138	\$172,152	\$177,317	\$182,636	\$188,115	\$193,759
Operations Crew			\$64,049	\$86,986	\$111,457	\$137,541	\$142,375	\$147,380	\$152,560	\$157,923	\$163,474	\$169,220
Operations Crew			\$64,049	\$86,986	\$111,457	\$137,541	\$142,375	\$147,380	\$152,560	\$157,923	\$163,474	\$169,220
Vactor Truck			\$55,397	\$75,236	\$96,402	\$118,962	\$123,143	\$127,472	\$131,952	\$136,590	\$141,392	\$146,362
Sweeper			\$53,719	\$72,956	\$93,480	\$115,357	\$119,412	\$123,609	\$127,954	\$132,451	\$137,107	\$141,926
Camera Truck			\$49,845	\$67,695	\$86,739	\$107,038	\$110,800	\$114,695	\$118,726	\$122,900	\$127,219	\$131,691
County Contract (Phase Out)	\$384,000	\$384,000	\$384,000	\$253,440	\$126,720	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<u>Capital Expenditures</u>	<u>\$1,237,000</u>	<u>\$757,000</u>	<u>\$1,526,000</u>	<u>\$1,571,780</u>	<u>\$1,618,933</u>	<u>\$1,667,501</u>	<u>\$1,762,546</u>	<u>\$1,769,052</u>	<u>\$1,822,124</u>	<u>\$1,876,788</u>	<u>\$1,983,762</u>	<u>\$1,991,084</u>
Emergency Reactionary Capital Spending			\$250,000	\$772,500	\$795,675	\$819,545	\$844,132	\$869,456	\$895,539	\$922,405	\$950,078	\$978,580
Additional Storm Drain Investigation			\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Master Planning Updates			\$0	\$0	\$0	\$0	\$45,020	\$0	\$0	\$0	\$50,671	\$0
Proactive Capital 10 year average spending			\$776,000	\$799,280	\$823,258	\$847,956	\$873,395	\$899,597	\$926,585	\$954,382	\$983,014	\$1,012,504
<u>Debt</u>	<u>\$0</u>	<u>\$0</u>	<u>\$410,000</u>	<u>\$410,000</u>	<u>\$410,000</u>	<u>\$410,000</u>	<u>\$410,000</u>	<u>\$410,000</u>	<u>\$410,000</u>	<u>\$410,000</u>	<u>\$410,000</u>	<u>\$410,000</u>
Public Works Yard (Savings)			\$410,000	\$410,000	\$410,000	\$410,000	\$410,000	\$0	\$0	\$0	\$0	\$0
Public Works Yard (Debt)			\$0	\$0	\$0	\$0	\$0	\$410,000	\$410,000	\$410,000	\$410,000	\$410,000
<b>Total</b>	<b>\$1,980,106</b>	<b>\$1,500,106</b>	<b>\$3,503,696</b>	<b>\$3,575,520</b>	<b>\$3,661,862</b>	<b>\$3,759,377</b>	<b>\$3,910,551</b>	<b>\$3,975,068</b>	<b>\$4,088,098</b>	<b>\$4,204,731</b>	<b>\$4,375,755</b>	<b>\$4,449,277</b>

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Table A-2

Millcreek

Existing and Projected Customer Base by Customer Class (Effective ERUs) With 0.5% Growth Rate

	Estimated	Estimated	Analyzed	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
Customer by Class	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Single Family (under 11,000 SF)			8,601	8,644	8,687	8,731	8,775	8,818	8,863	8,907	8,951	8,996
Single Family (over 11,000 SF)			6,788	6,822	6,856	6,890	6,925	6,959	6,994	7,029	7,064	7,100
Commercial / Institutional / Civic			9,337	9,384	9,431	9,478	9,525	9,573	9,621	9,669	9,717	9,766
Multi Family Stacked			3,267	3,283	3,300	3,316	3,333	3,350	3,366	3,383	3,400	3,417
Multi Family (townhomes)			1,519	1,527	1,534	1,542	1,550	1,558	1,565	1,573	1,581	1,589
<b>Total ERUs</b>			<b>29,513</b>	<b>29,660</b>	<b>29,808</b>	<b>29,957</b>	<b>30,107</b>	<b>30,258</b>	<b>30,409</b>	<b>30,561</b>	<b>30,714</b>	<b>30,868</b>

Table A-3

Millcreek

Historic and Projected Expenses and Revenues

	Estimated	Estimated	Budgeted	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
Item	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Total Expenses	\$1,980,106	\$1,500,106	\$3,503,696	\$3,575,520	\$3,661,862	\$3,759,377	\$3,910,551	\$3,975,068	\$4,088,098	\$4,204,731	\$4,375,755	\$4,449,277
Total Non-Rate Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

*Scenario 1: Do Nothing and Keep Existing Rates*

Total Rate Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Revenue Surplus (-Shortfall)</b>	<b>-\$1,980,106</b>	<b>-\$1,500,106</b>	<b>-\$3,503,696</b>	<b>-\$3,575,520</b>	<b>-\$3,661,862</b>	<b>-\$3,759,377</b>	<b>-\$3,910,551</b>	<b>-\$3,975,068</b>	<b>-\$4,088,098</b>	<b>-\$4,204,731</b>	<b>-\$4,375,755</b>	<b>-\$4,449,277</b>

*Scenario 2: Meet Revenue Need with Initial and Annual Increases*

Total Rate Revenues			\$3,475,973	\$3,573,700	\$3,674,174	\$3,777,474	\$3,883,677	\$3,992,867	\$4,105,126	\$4,220,542	\$4,339,203	\$4,461,199
<b>Total Revenues</b>			<b>\$3,475,973</b>	<b>\$3,573,700</b>	<b>\$3,674,174</b>	<b>\$3,777,474</b>	<b>\$3,883,677</b>	<b>\$3,992,867</b>	<b>\$4,105,126</b>	<b>\$4,220,542</b>	<b>\$4,339,203</b>	<b>\$4,461,199</b>
<b>Revenue Surplus (-Shortfall)</b>			<b>-\$27,723</b>	<b>-\$1,820</b>	<b>\$12,312</b>	<b>\$18,096</b>	<b>-\$26,874</b>	<b>\$17,799</b>	<b>\$17,029</b>	<b>\$15,811</b>	<b>-\$36,553</b>	<b>\$11,923</b>